### Zapp Case Study

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### **Romanian Market Outlook**



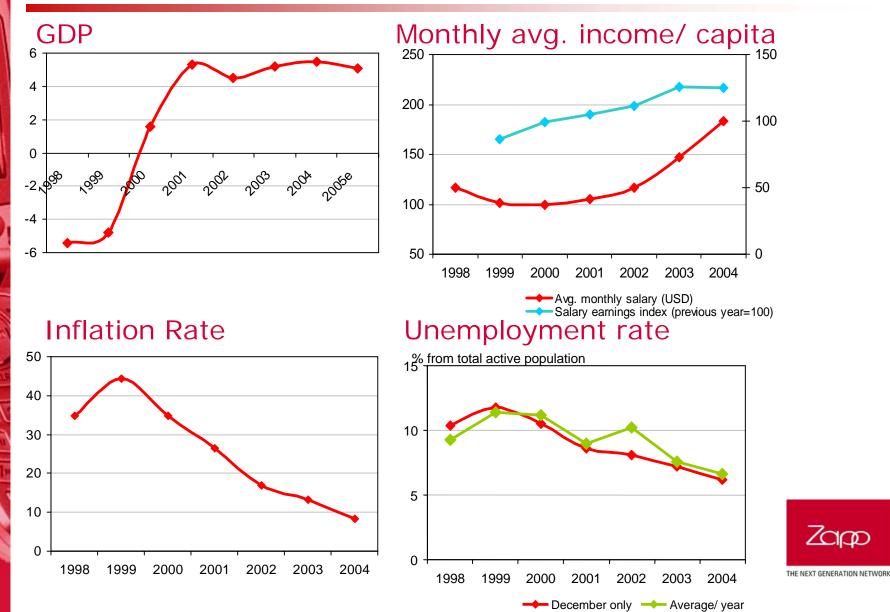
## Romania: 22 mln pop / 240k km<sup>2</sup>

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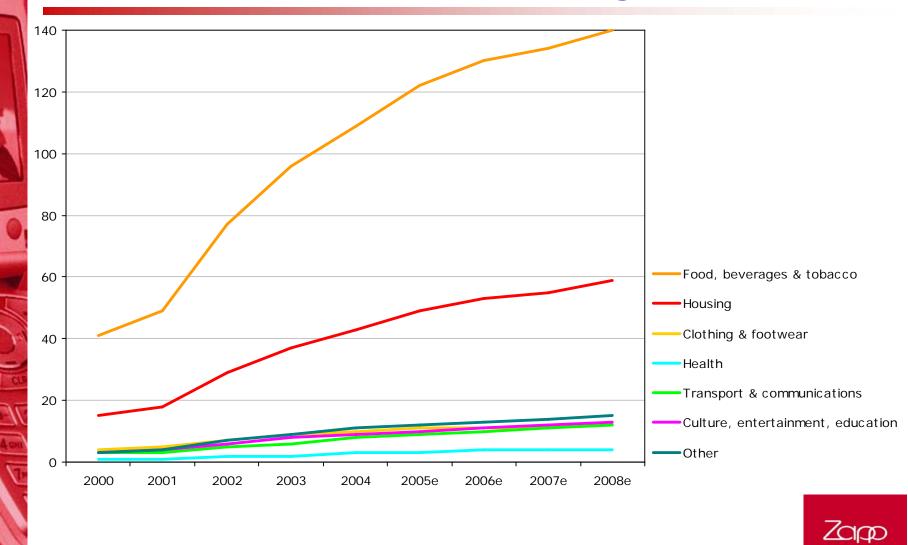


# Romania: Outlook

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## Romania: Personal Budget (USD/month)

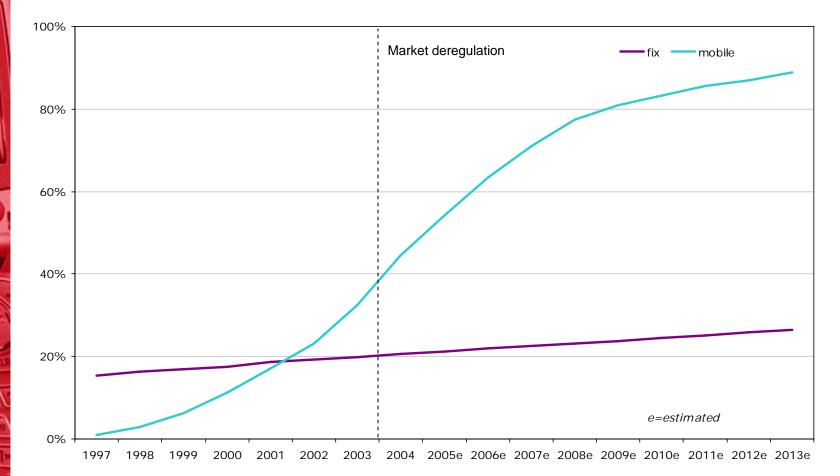


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Source: UN Statistical Office; World Bank; Food and Agriculture Organisation (FAO); Euromonitor; World Health Organisation (WHO); national statistical offices; Pyramid Research; Economist Intelligence Unit estimates and forecasts.

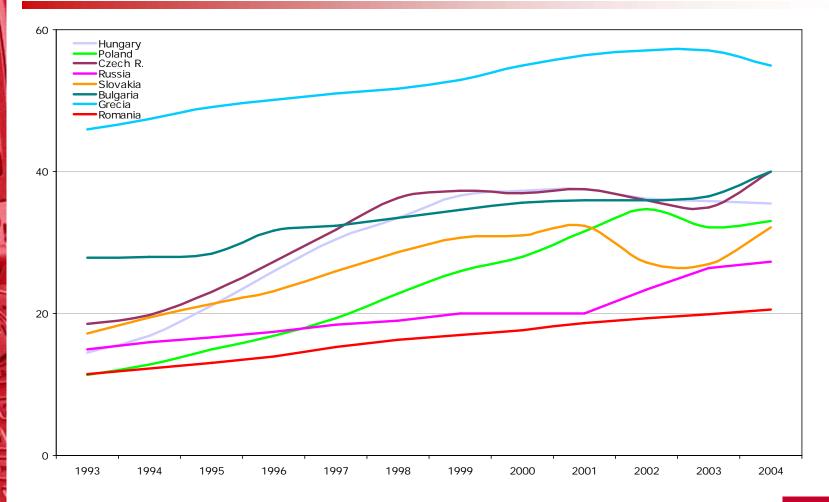
# **Romania: Telecom Penetration**

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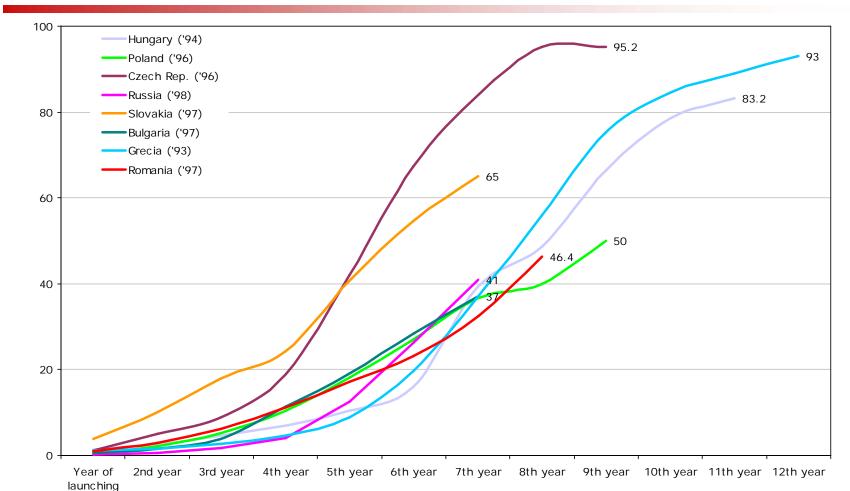


## Romania/CEE: Fixed Penetration





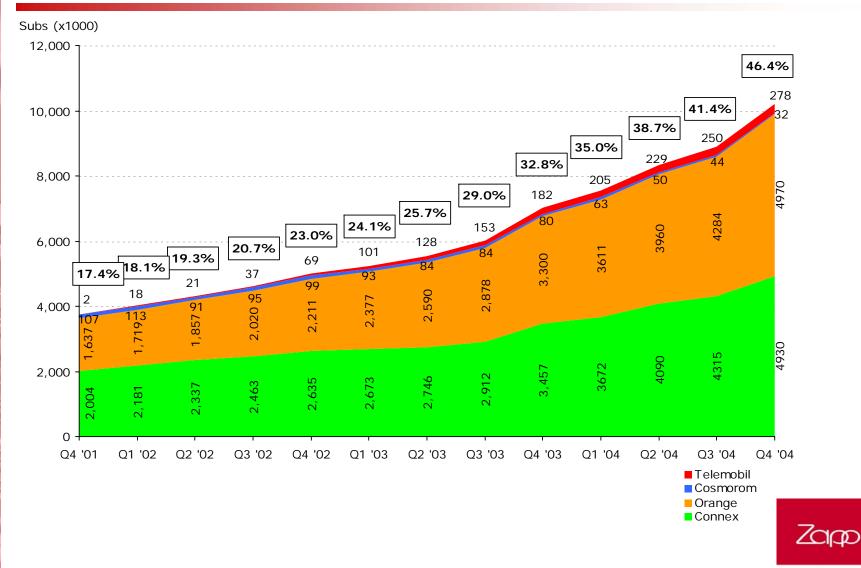
## Romania/CEE: Mobile Penetration





## Romania: Overall Mobile Market

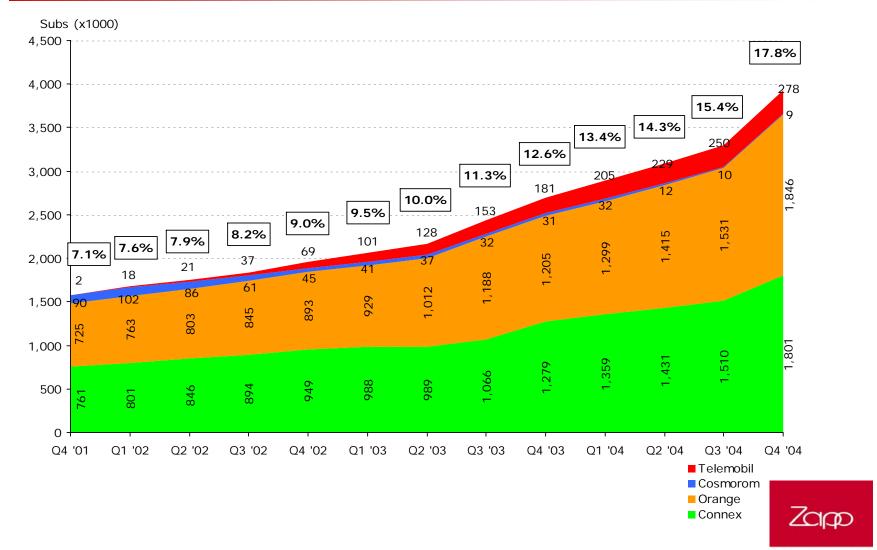
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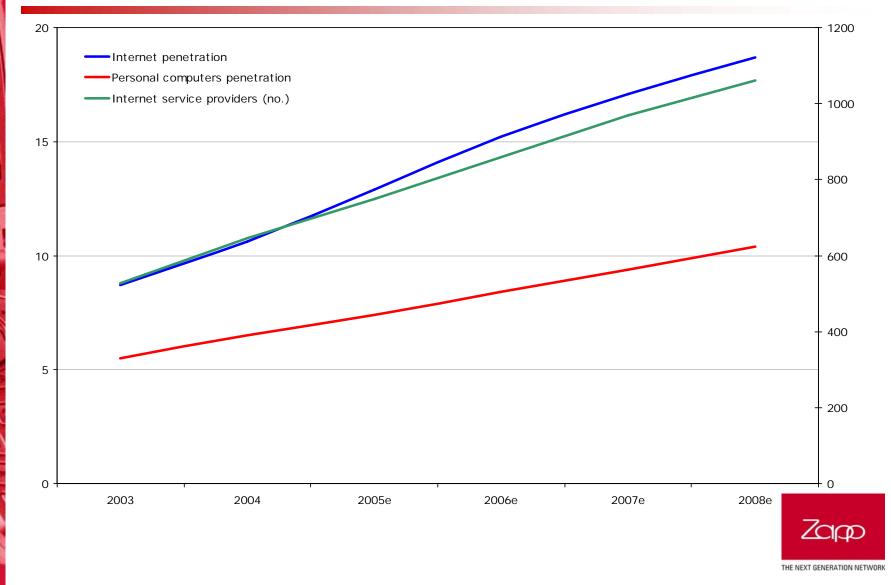
## Romania: Postpaid Mobile Market

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## **Romania: Internet Penetration**



Source: Romanian Authority for Communications

### Zapp Case Study

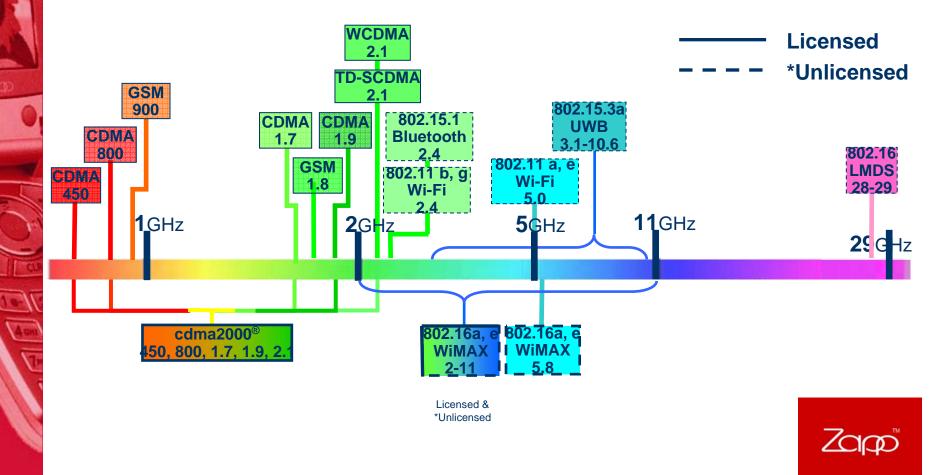
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## **Technology Choice**



# **Spectrum Allocations Criteria**

Affordable coverage is key in wireless telecommunications >> Lower frequencies are best positioned



\* The use of unlicensed spectrum creates interference issues

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# **Technical Considerations**

Based on the Free Space Loss calculations, 450 spectrum offers larger coverage footprints comparing to upper bands when using the same technology – enabling less cell sites count in open and rural areas.

CDMA2000 RF capacity per MHz is higher than other technologies capacity – *enabling less cell sites count in urban areas*.

CDMA link budget is driven by usage when using the same band – *enabling flexible data margins* 

CDMA packet based encapsulation for Voice & Data provides better system efficiency enabling cost effective transport and services (IP based).

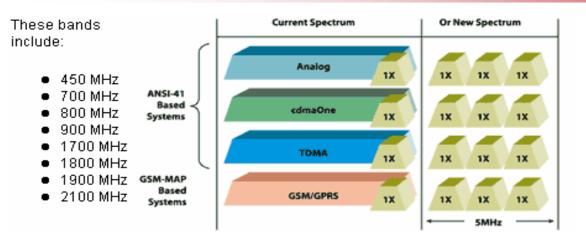
Resulting network CAPEX and OPEX figures are the lowest in the industry – *enabling a competitive positioning for trading the service usage for buying desired market-share.* 

### 450 MHz

900 MHz



## Strategic considerations

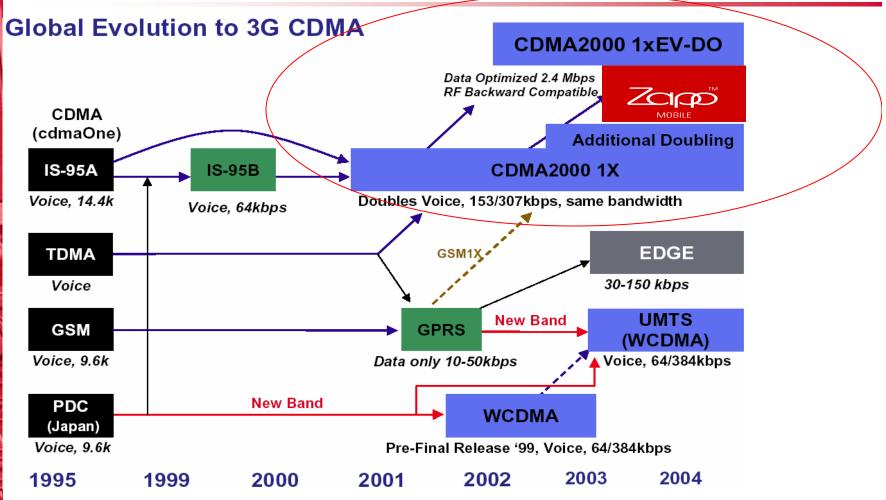


CDMA2000 can (inter) operate across **multiple bands** CDMA needs only **1.8 MHz** of spectrum for the first carrier (1.25 MHz plus the guard bands) while 450 MHZ spectrum can host **up to four CDMA carriers** Based on its cost efficiency, CDMA2000/450 can cover and serve all the **NICHE markets** left underserved by other technologies due to their capacity and/or coverage limitations (on both mobile & fixed / voice & data markets). Due to the poor fixed infrastructure available in Romania, CDMA2000/450 can provide the most cost effective solution for the "**Universal Service**" initiative. **Broadband data** capability allows CDMA2000/450 to substitute equivalent fixed data solutions (ISDN, CATV, xDSL etc) where these are unavailable. Reliable always-on data capability provides an excellent platform for the next generation applications

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# **Technology Choices**

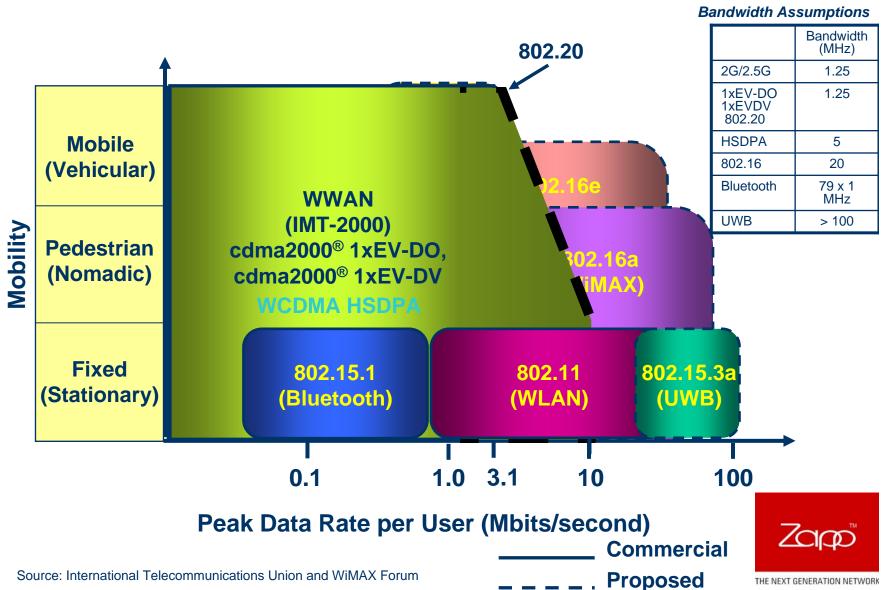
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## Wireless Data Standards



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### **Segmentation & Positioning**





## Zapp: Overview

#### Coverage

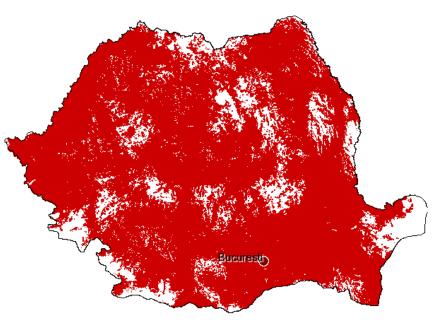
- o Nationwide coverage of Romania
- o 90% pop, 78% geo

#### **Market Share**

- o 310,000 Subscribers
- o 250k voice / 50k data 1x / 10k data DO
- o 10% Postpaid Market Share
- o Price & HSPD as major differentiators

#### Network

- o CDMA2000 Band Class5/A
- o IS-41 (ANSI-41)
- o cdma2000 1x & EV-DO, Brew, PTT
- o SMS M/O, M/T
- o Wireless Internet @153.6kbps & 2.4Mbps
- o Total 580 BTS and 5 MSC
- o Outbound roaming to GSM based on plastic roaming with call-forward/callback for the best price/convenience



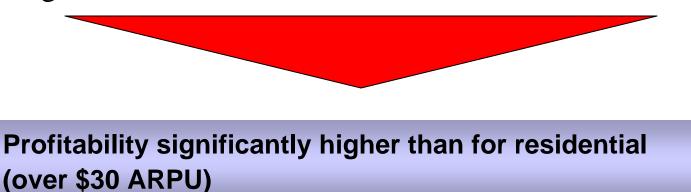


# Zapp: Segmentation / Opportunities

Market Segments	Count	Expect	Niches for new operators	
Corporate >200 employees	3.100	Extremely Cheap offers	<u>Mobile Data - postpaid</u> (Competition on Voice services being obstructed by the interconnect fees)	
Medium size companies 50-200 employees	7.700	CUG offers Cheaper prices than Residential	<u>Voice &amp; Data - postpaid</u> ( <u>&amp;prepaid)</u>	
Small size companies 6-50 employees	52.400			
Home offices < 6 employees	720.000			
Residential	11.000.000	Prepaid offers	<b>Fixed Broadband Data - postpaid</b> (Huge growth potential for Voice & Data prepaid services)	ZCIC THE NEXT GENERATIO

## Zapp: Voice Business Strategy

- Main focus on SME/SOHO segment with "no frills" strategy
- Product based on generous on-net traffic bundles to ease CUG communications and "snow-ball" growing strategy driven by the low cost per capacity and coverage
- Distribution and advertising strategy tailored for addressed segment





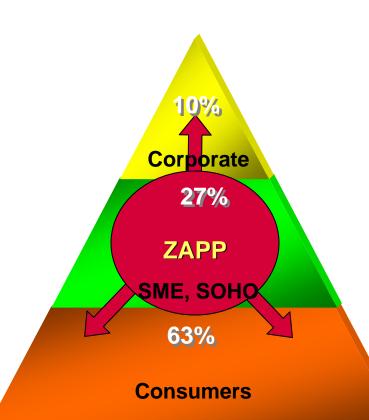
# Zapp: Data Business Strategy

- Romania is characterized by virtually nonexistent mobile data market and very poor fixed internet access infrastructure
- Zapp shifted focus from mobile to fixed/portable data market and moving from data volumes charging towards connection time charging
- Positioning WLAN as "data repeater" technology for CDMA

# Voice + Dial-up and Data Broadband products revenues over \$40 ARPU/GM



## Zapp: Evolution Enablers



Zapp mainly focus on business users.

Evolution in core and adjacent segments depends on the following ingredients/timelines:

- Nation-wide coverage / 2005
- Handsets price decrease / 2006
- Critical mass achievement / 2005
- Differentiating services / permanent
- Interconnect fees decrease / 2006
- Prepaid / 2006
- Roaming / 2007



### Zapp Case Study

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### **Evolution Milestones**





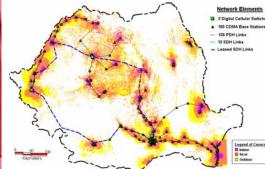
## Zapp: Milestones

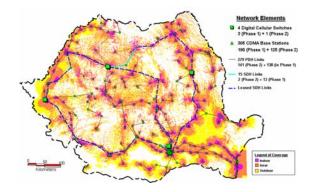
- world's first cdma2000 operator in 450 MHz band (December 2001) under Zapp Mobile brand name.
- first European operator to launch BREW-based services (April 2004) under Zapp Me brand name.
- among early adopters of the cdma2000 1x EV-DO technology (October 2004) under Zapp Internet Express brand name.
- first cdma450 operator to launch VoIP/PTT services (2005)

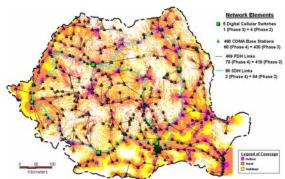




## Zapp: Network Evolution







#### PHASE I

- Pop Coverage: 40%
- Geo Coverage: 27%
- •60% Urban Pop

(34 cities)

•2000 km roads

#### PHASE II

- Pop Coverage: 60%
- Geo Coverage: 55%
- •80% Urban Pop
- (135 cities)
- 4000 km roads

#### PHASE III & IV (including EV-DO)

- Pop Coverage: 90%
- Geo Coverage: 78%
- •98% Urban Pop

(250 cities)

•6300 km roads

#### 2001/2002

#### 2002/2003



## Zapp: Terminals Evolution





## Zapp: Subscribers





### Zapp Case Study

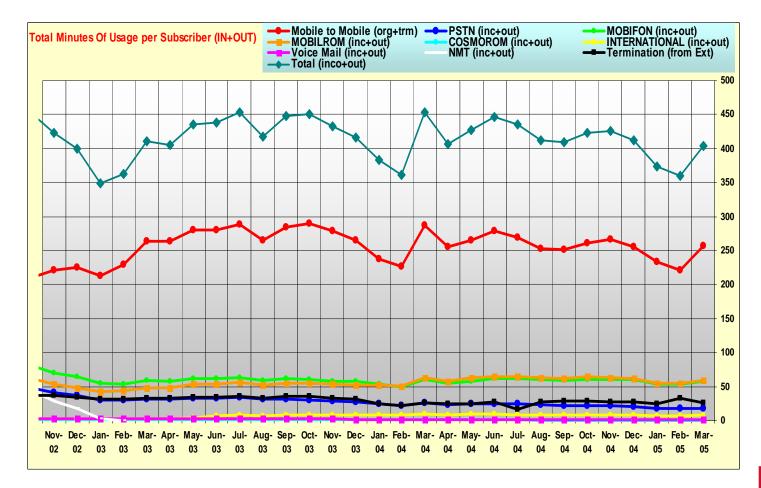
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#### **Usage & Performance Statistics**





# Voice: 1x Time Usage (MoU/sub)

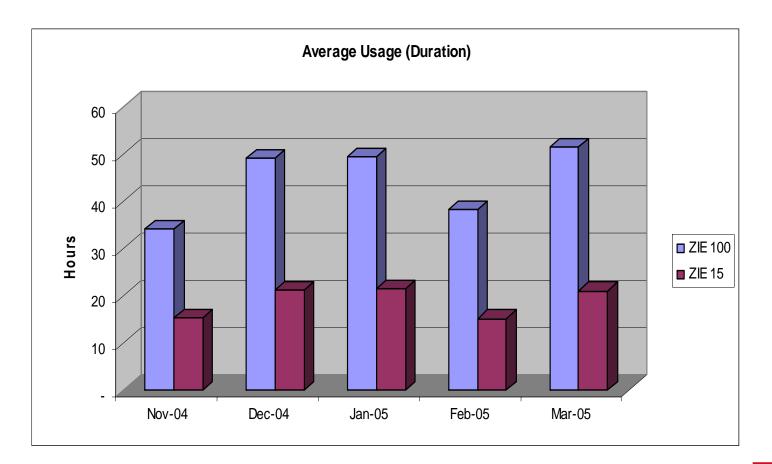


- CSR > 98.5% (MO & MT)
- HOSR > 99% (SHO & HHO)
- DCR < 0.6% (voice)
- RFER < 0.8% (voice)





# HDR: ZIE Time Usage (hours/sub)

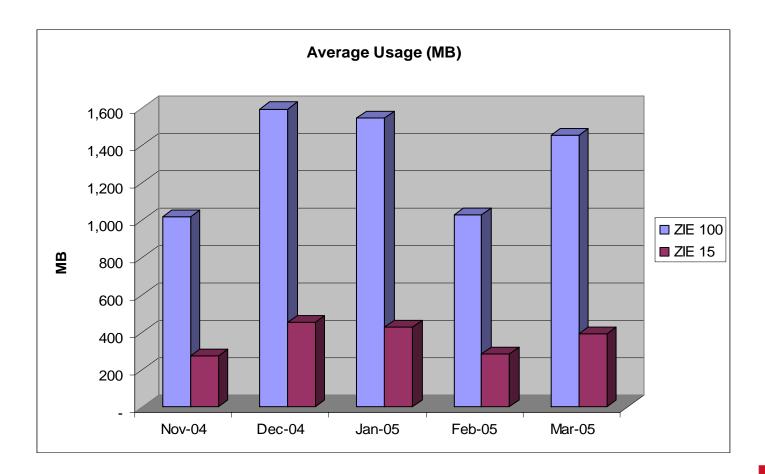


- ZIE 15 costs \$19 and bundles 15 hours of HDR and 1xRTT data service usage - ZIE 100 costs \$39 and bundles 100 hours of HDR and 1xRTT data service usage





# HDR: ZIE Volume Usage (MB/sub)

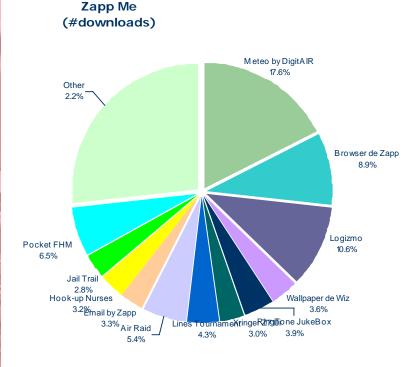


- More than 99% of FL packets served @ 300 kbps or higher
- Throughput per active user is 80 kbps as of 5 min average aggregate





# BREW: Zapp Me Download Usage



- March 2005 BREW Revenues: \$21,930
  (\$ 4.5 ARPU )
- A total of 9,740 downloads performed by 3,355
  Z710i, 641 Z510i and 939 Z720i distinct users in March 2005

\*) Source: Data Mining and Billing Departments \*\*) Includes Z510i FREE Access Nov promotion



#### BREW Revenues

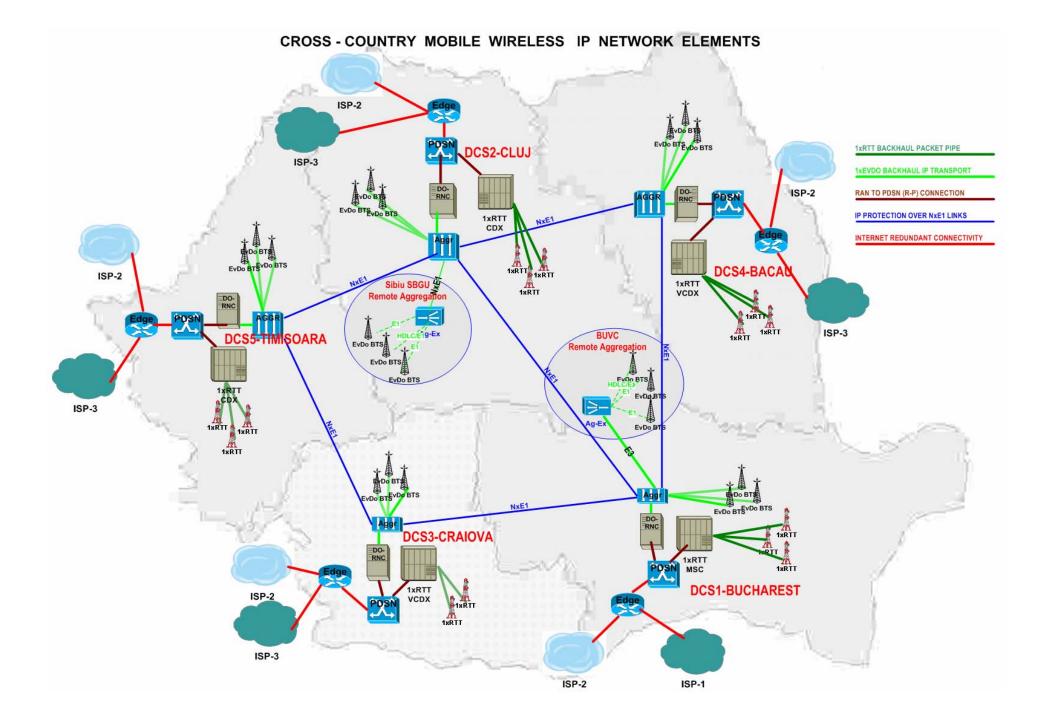


### Zapp Case Study

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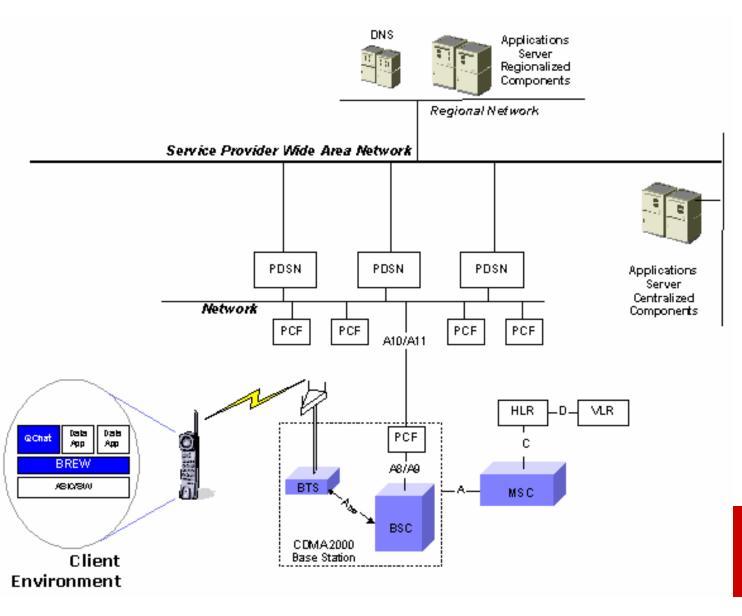
### **Next Product Solutions**



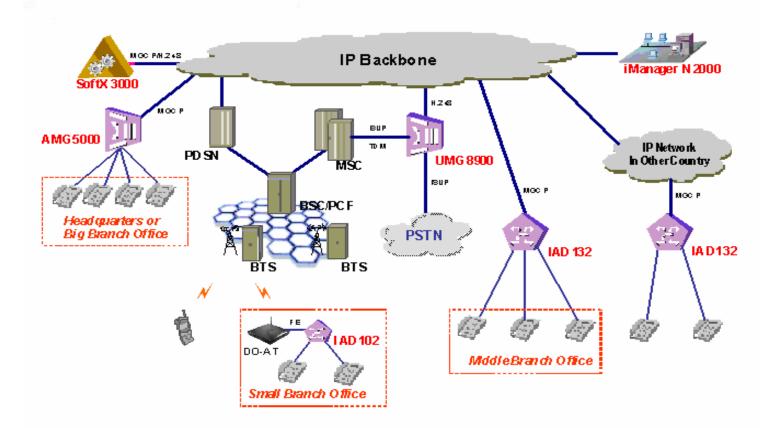




## BrewChat: VoIP PTT

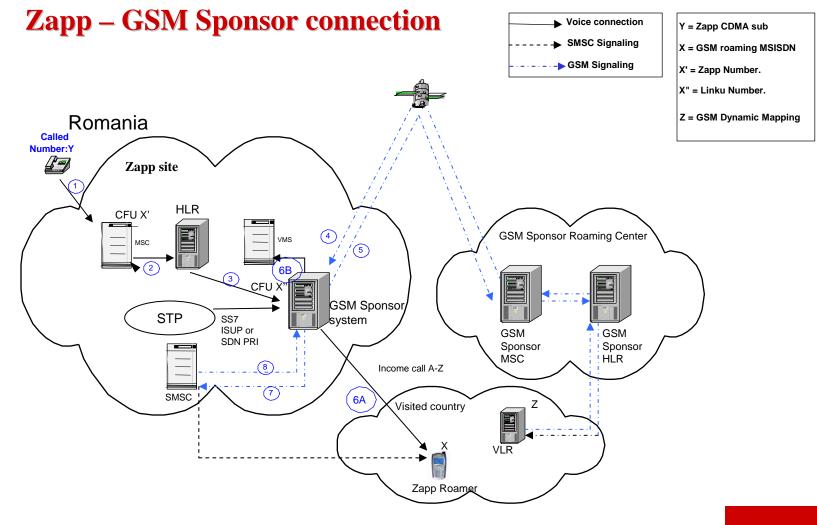


# VoIP: EV-DO Connectivity



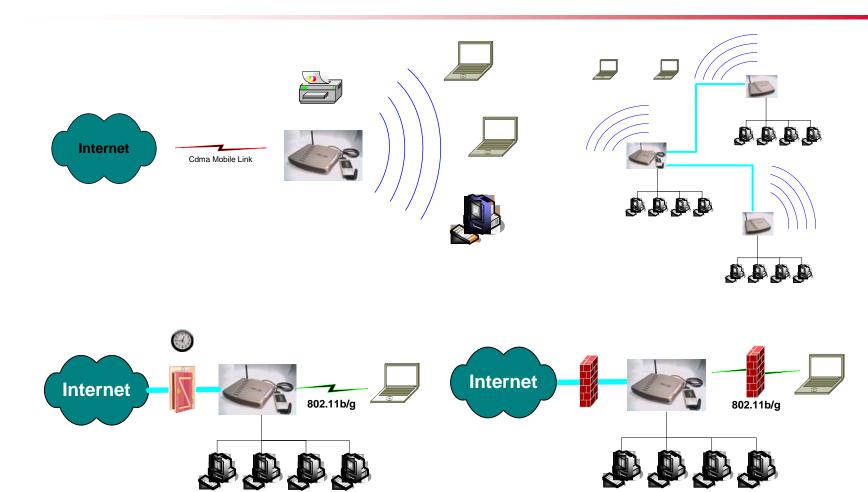


# Roaming: Call-Forward/Call-Back





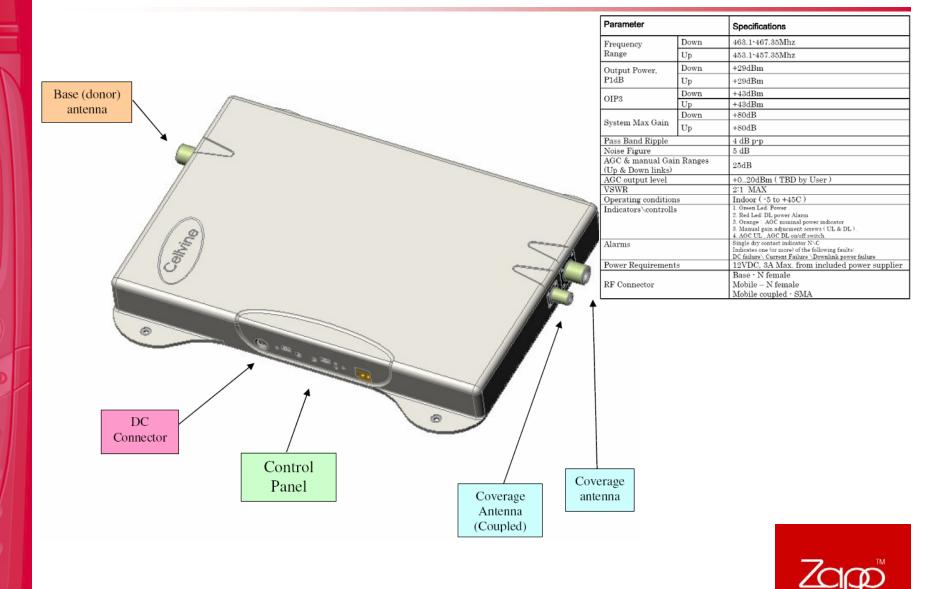
## Data Repeater & Router



Low Cost in-building data coverage solution (\$60/unit) High interoperability based on USB, Ethernet & Wi-Fi interfaces (no drivers required) Large number of applications based on Linux open source



# Voice & Data Repeater (0.1 & 1W)



#### Low Cost in-building coverage solution

MOBILE